

ANNUAL REPORT

2014

Dear Readers,

The document presents you the annual report of the OSCE Academy for 2014. The report summarizes the key activities and achievements. The Academy's primary contribution is to educate and train the next generation of leaders in various spheres of life, including politics, economy and intellectual life.

It will be the task of the next generation to continue to contribute to a region that may become characterized by peace, stability, security and prosperity.

This contribution is indirect and time will tell how effectively the Academy contributes to regional development. There is no doubt that the Academy fills in an important niche bringing the societies of six countries together by its means. It is among the key benefits of the OSCE Academy that in addition to Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan students also participate in large number from Afghanistan. It is reassuring to see how the OSCE Academy broadens its activity step by step, paying attention to the needs of the region.

The two MA programmes with their very high level of recognition continue to be pillars of education, and very much in demand. Of course, graduates make a difference if they work in and for the region. The large majority of graduates stay in Central Asia or return there. They work at inter-governmental and non-governmental organizations, in state administrations, the business sector, and in academia. It would be a simplification if we were to say that only those employed as civil servants contribute to regional development. Moreover, it is reassuring to see that graduates of the OSCE Academy are well recognized in the labour market and most often find challenging positions.



This success by graduates notwithstanding, as Chairman of the Board of Trustees, I would be delighted to see that more graduates work directly for their states. That is one of the reasons why we support the Junior Public Officer (JPO) programme that the Academy established with four states of the region. Often, those who participate join the national administration after the completion of the few months of the JPO programme. With the economic governance and development MA programme that has recently completed its third academic year it would make perfect sense if ministries other than Foreign Ministries would also consider establishing similar relations with the OSCE Academy.

Shorter training courses are there to help meet regional demand in critical areas ranging from conflict-sensitive development to contemporary journalism. States of the region should express the need in those areas where the Academy could help in capacity development and can rest assured that they may find a reliable partner in the OSCE Academy.

Although the OSCE Academy is not conceived as a think tank or research institute it is reassuring to see its efforts to conduct research and publish on critical issues of the region. The publications of young experts contribute to a better understanding of regional development by authors that hail from the region and know it insightfully.

All this would not be possible without the constant support of several OSCE participating states, including Norway, the U.S., Finland, Denmark, Germany and Switzerland. The in-kind contribution of the Norwegian Institute of International Affairs and the Geneva Centre for Security Policy, in addition to the OSCE Secretariat and other OSCE institutions, including the OSCE missions in Central Asia, provide excellent opportunities for cooperation. Such cooperation allows, inter alia, for MA students to spend their internship in intellectually challenging environments and also to gain familiarity with advanced working methods.

It must also be mentioned that the Kyrgyz Republic's contribution through its continuing commitment in hosting and providing the premises of the Academy is invaluable and indispensable support. I would like to express our thanks and also express the hope that the list of supporters and donors of the OSCE Academy will become even longer in the future.

SERGEY KAPINOS
AMBASSADOR

Distinguished Reader,

Years, we all know, fly very quickly. It was a year ago when I had the honour to become Director of the OSCE Academy. I arrived as an “insider – outsider” as I previously had the opportunity to teach at the Academy from its very beginning in 2002. It was the main reason of my application that I have been familiar with the enormous value of the Academy and the dedicated work of my predecessors and the staff. The Academy works in a region that deserves and needs attention and support to become successful. Coming from a country that once successfully transformed into a democracy and a growing modern economy, I see some societies struggling with similar problems my country once did. Moreover, my personal experience is also pointing me in the direction to make an effort and try to help. During the first fifteen years of my professional life, I was working in the most supportive and democratic working environment. I was much helped with my first steps as an educator and a scholar. There is a lot to give back and contribute to the development of the younger generation.

The Academy, due among others to the hard work of former directors, Tim Epkenhans and Maxim Ryabkov and acting director Shairbek Juraev is in very good shape. It was easy to follow my predecessors’ footsteps. The two MA programmes, in Politics and Security (PS) and in Economic Governance and Development (EGD) continue to be the main pillars of the Academy. With the graduation of the 10th Politics and Security and the 3rd Economic Governance and Development MA classes, the contribution of the Academy to the region by graduate training of young, talented, hard working students and help their further development among others by evaluating them on the merit is well established. The EGD is gradually gaining similar recognition as the PS has already had for many years. This is reflected in the number of applications. More than 20 applicants for every place in the courses is more than sufficient proof of recognition. For the first time that the Academy has more than one thousand applicants for the two courses, which will run in parallel in 2015 in order to better build community across the two programmes.

Professional training programmes continued to attract demand. One of them, the ten-week course on contemporary journalism went through a very thorough external assessment that demonstrated its viability and high demand. It is essential that states of the region could proactively orient us in those directions where they see their civil servants, non-governmental experts and business sector need capacity-building so that the Academy could provide support where it is most needed.

The OSCE Academy tries its best to attract the best experts, ranking diplomats and political figures to speak at public platforms in order to become more than ever an intellectual hub and also contribute to exchanges in Bishkek. The Academy has hosted more public speakers than ever in the past 12 months. We are hopeful that with increasing local attention we will be able to make a difference also in the intellectual exchanges on relevant policy matters in Bishkek.

The research activity of the Academy has continued to complement our main profile. For the first time, the Academy organized its annual security conference as paper based, and the best contributions are being prepared for publication in a peer reviewed journal. This gave a first-time opportunity to many younger scholars, some of them graduates of the OSCE Academy, to present at such a high profile event.

The profile of the Policy Briefs of the Academy, published both on our website and available in hard copy, address relevant political, socio-economic and security issues of the region. Again, among the authors there are many young talents from the region. Even if it is harder for the Academy’s staff to work with young talents than with well-established researchers, we contribute to the early phase of scholarly development of a young class of intellectuals with outstanding potential for development.



The activity of the Academy would not be possible without the dedicated work of the small staff and the supportive environment. Our thanks go to the donors of the Academy, including extra-budgetary contributions, in-kind support and support from the OSCE unified budget. The contribution through the unified budget is also of symbolic importance as it demonstrates the commitment of 57 participating states to the Academy and its purpose. We are also very grateful for the close and harmonious cooperation and constant support of the OSCE Centre in Bishkek and last but not least, our gratitude goes out to the host state, Kyrgyzstan for providing the Academy with its facilities.

PÁL DUNAY
DIRECTOR

GRADUATE EDUCATION

The Master of Arts programmes constitute the core of the Academy's activities. These are intensive interdisciplinary programmes that aim at intellectual and practical preparation of young leaders of Central Asia for active professional life. The OSCE Academy remains committed to providing the best possible learning experience via attracting high-quality teaching staff, enriching the library resources and professing the values of academic freedom and integrity.

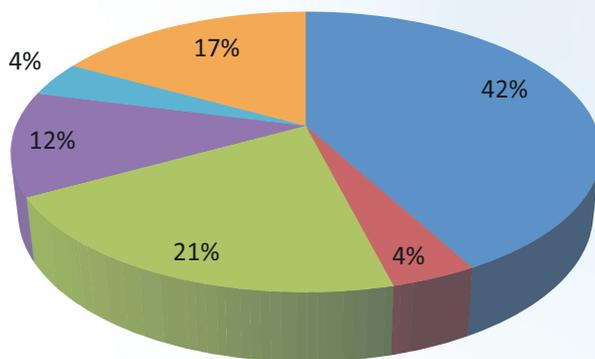
The year of 2014 was an important milestone for the graduate education programmes. The MA in Politics and Security graduated its 10th class in September 2014, celebrating a decade of hard work and commitment of the OSCE Academy. The MA in Economic Governance and Development, the "younger" MA programme, had successfully graduated its second cohort of students, and is firmly developing into one of the major professional programmes in the region that deal with governance and development topics.

The OSCE Academy - a kind of Harvard of Central Asia, which gives a deep knowledge, a comprehensive analysis of political processes and the possibility of rethinking the significance of our region. The main feature of the Academy for me was the teaching staff, which is characterized by high professionalism and warm care.

ALKEY MARGULANULY
(STUDENT OF THE POLITICS AND SECURITY MASTER PROGRAMME 2014-2015. KAZAKHSTAN)

Students

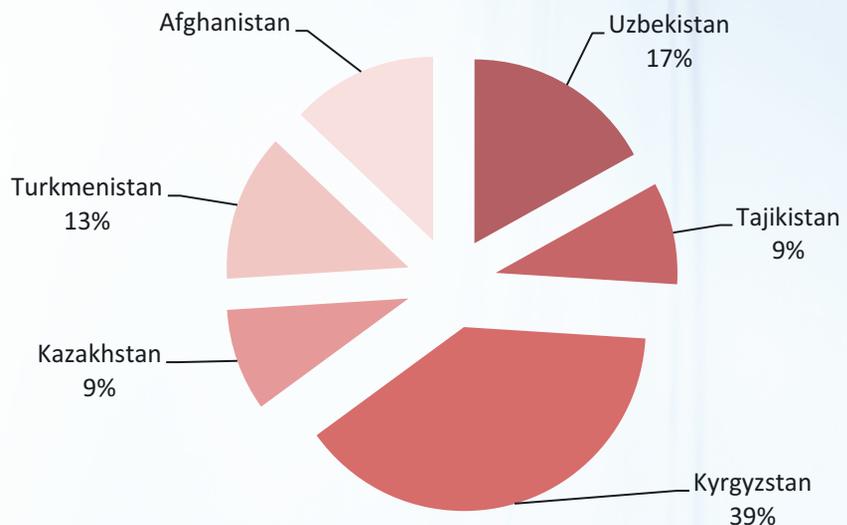
■ Kyrgyzstan ■ Uzbekistan ■ Tajikistan ■ Kazakhstan
■ Turkmenistan ■ Afghanistan



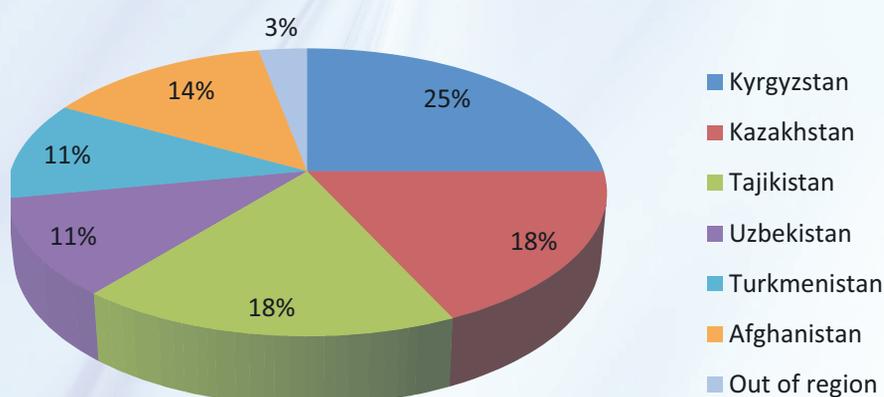
Graduating class of MA in Politics and Security

In 2014 the OSCE Academy took the decision to move the academic calendar of the MA in Economic Governance and Development so that the new academic year of the programme starts in September instead of January. This will harmonize the calendars of the two MA programmes, helping the students better integrate with each other, while providing more convenience for potential applicants to both programmes. As for the Politics and Security programme, the annual admission to the new class was completed in June 2014, with 28 students representing seven different states set to start the course in September 2014. The gender ratio of the class has stricken the balance of 50-50 this year.

In 2014 the Masters programmes of the OSCE Academy graduated 45 students, which made the total number of the Academy's graduates reach 292. These are the students who have successfully completed the demanding academic curriculum, including an eight-week professional internship, and succeeded in passing through the final state examinations and the defence of MA dissertations. The best MA theses of 2014 (Nurbek Bekmurzaev, MA in Politics and Security, on "Independent Islam in Central Asia: Reasons behind Independent Islamic Leaders' Resistance towards the State Control of Religion in Kyrgyzstan" and Talgat Ilimbek uulu, MA in Economic Governance and Development "Competition in the Kyrgyz Banking Industry: Empirical Study Based on Panzar and Rosse Model") are available on the Academy's website.



Graduating class of MA in Economic Governance and Development



The newly enrolled class of MA in Politics and Security in 2014

Curriculum and Faculty

Both MA programmes of the OSCE Academy have been designed as multi-disciplinary programmes to provide a good balance of breadth and depth in the relevant disciplines and topics. The curricula of the programmes combine courses on foundational disciplines, modules on most important contemporary issues and courses on developing skills, such as writing and research, critically important for every student and professional.

In 2015 the curriculum of the MA in Politics and Security will be updated and improved as the programme prepares for reaccreditation with the Ministry of Education and Science of the Kyrgyz Republic.

The OSCE Academy is unique. Not only in Central Asia but also worldwide. It brings together a group of very talented young people eager to understand the current world and to change it into a better place. Being a teacher there is real challenge but also a privilege!

LUKASZ GRUSZCZYNSKI
(TEACHING FELLOW. POLAND)

Teaching at the Academy is conducted by select pool of scholars and practitioners who come from different countries and different disciplines but share similar level of commitment to quality. Despite not being able to offer permanent teaching positions, in 2014 the Academy has largely succeeded in developing a relatively stable pool of scholars committed to work with the Academy's MA programmes. The faculty body predominantly consists of scholars with PhD degree from reputable universities and practitioners from the OSCE field offices, the German Society for International Cooperation (GIZ), the UN Regional Centre for Preventive Diplomacy for Central Asia (UNRCCA) and many others.

Curriculum of MA in Politics and Security	
Continuous Courses	Academic Modules
Aspects and Issues in International Relations	Academic Writing
Contemporary Issues in CA	Prevention, Management and Resolution of Conflicts
Politics and Security	The OSCE
Political Theory	Human Rights and International Law
Political Institutions and Processes	Central Asia and China
Research Methods	Energy Politics
Mathematical Modeling of Political Processes	Peace and Security Challenges in CA
European Politics	Sustainable Development
Comparative Politics: Topics and Democratization Studies	Non-Proliferation (Arms Control)
Cases in International Relations	Nation, State and Nationalism
Political Economy	Political Islam
Foreign Policy Analysis	Migration and Human Trafficking
	Elections and Electoral Processes

Curriculum of MA in Economic Governance and Development	
Continuous Courses	Academic Modules
Microeconomics	The OSCE: Economic
Macroeconomics	Development, Environment and Comprehensive Security
Academic Writing	Economic Governance and Regulation
Economics and Regulation of the Energy Sector	Good Governance in Central Asia
Research Methods and Research Design	Industrial Policy
International Development	Integrated Water Management
Econometrics	Economics and Sustainable Management of Mineral Resources
International and Regional Trade Arrangements	Economics of Sustainable Development
International Financial System	
Economic Law	
International Accounting Standards	
Economy of Border Management and Transport Routes	
Project Management	
Economic Effects of Migration	

Completing an eight-week long internship is part of the requirements of each MA programme. The OSCE Academy offers support to top students of each programme who win internship opportunities in selected international partner institutions. Thus, in 2014 the OSCE Academy sent the total of five students for internship at the OSCE Secretariat in Vienna, four students at the Norwegian Institute of International Affairs (NUPI), two at the Geneva Centre for Security Policy. There are many offices in the region that have been the Academy's regular partners, including the OSCE field offices in Bishkek and Dushanbe, the GIZ offices in various Central Asian states, the Ministry of Foreign Affairs of Afghanistan, the UN offices and many others.

"An internship at NUPI was a breakpoint in my professional development because NUPI is the place where I gained confidence in my knowledge and abilities. The internship gave me a chance to work with professional researchers and be involved in various projects. Apart from gaining practical experience and networking, I got great help with choosing a topic for my MA thesis, gathering data, and analyzing it. The people I worked with at NUPI continued to guide me in my career development even after the internship came to an end. Today I have the opportunity to further advance my skills as a visiting researcher at NUPI for one year. Therefore, my experience at NUPI was more than just doing an internship."

TATYANA DJIGANSHINA
(ALUMNA OF THE ECONOMIC GOVERNANCE
AND DEVELOPMENT MASTER PROGRAMME
OF 2014. TURKMENISTAN)

ALUMNI UPDATE

The OSCE Academy attributes very high importance to maintaining active and two-way communication with its alumni body, as the further professional development of the graduates is essential for the overall development of the societies in the region.

Thus, the Academy provides travel support to selected alumni who attend professional development workshops, supports regular alumni chapter meetings in the major cities of the region, organizes regular alumni conferences and reunions at the Academy and so on. We also support the alumni initiative of setting up a fund-raising campaign to support current students' research and extracurricular activities.



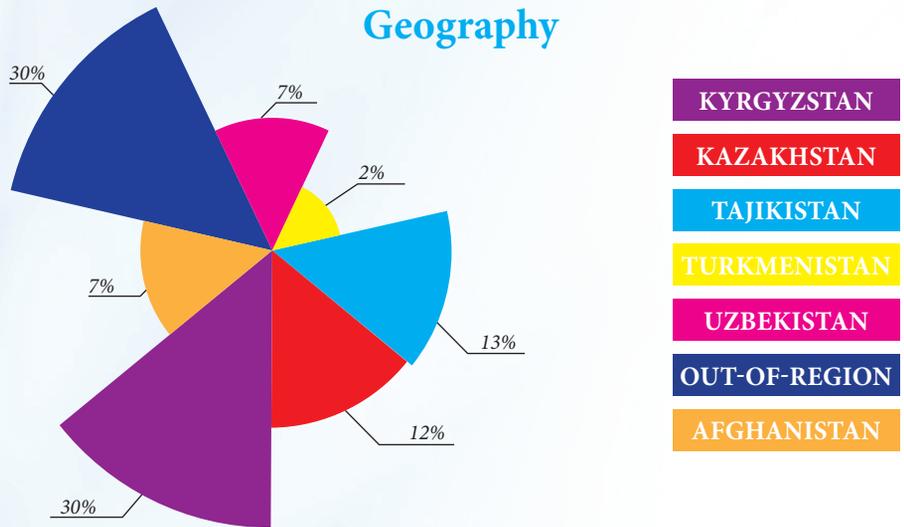
Mr John MacGregor, the Deputy Head of the OSCE Centre in Bishkek gives a speech during the Alumni Conference 2014.



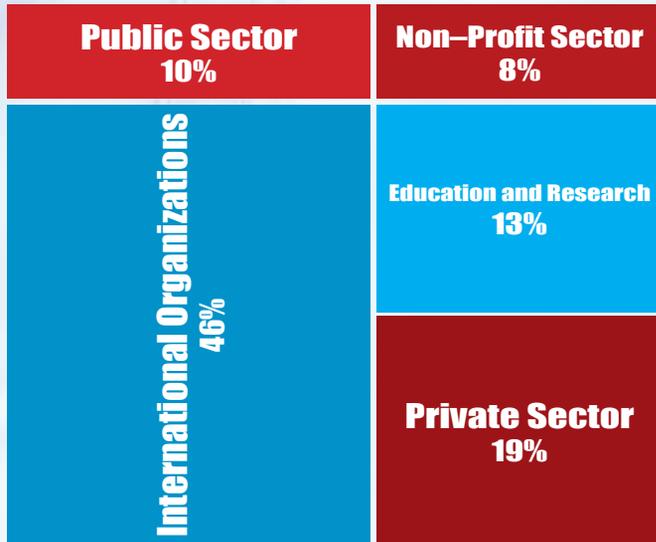
Alumni statistics

Every year in January-February the OSCE Academy conducts an annual survey of alumni to identify the current status of the MA graduates, their career and professional development.

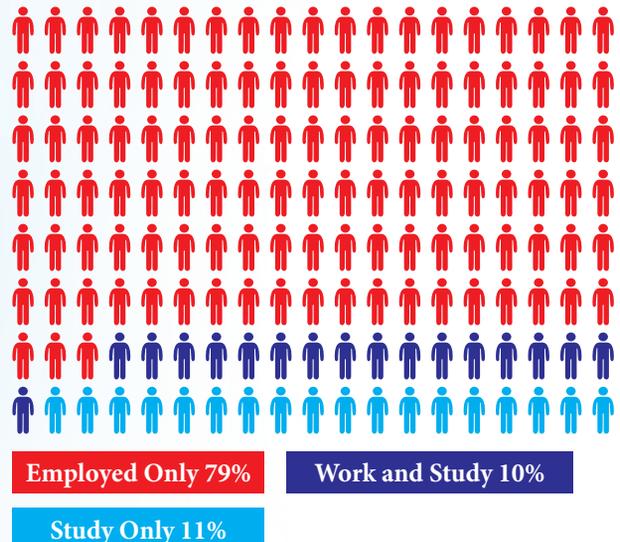
As of December 2014, the alumni network of the Academy consists of 292 members, the predominant majority of whom (over 70%) live and work in Central Asia and Afghanistan. The charts demonstrate some key findings of the survey for 2014.



Sectors of Employment



Employment



Alumni Conference

On 12-14 September 2014 the OSCE Academy hosted its 3rd Alumni Conference titled “Central Asia: Comprehensive Security and Sustainable Development”. The event was opened by a keynote speech of Dr. Rick Fawn, Professor of International Relations of the University of St Andrews on “Regions in world politics: lucky to study (in) Central Asia”. Fifteen graduates of the OSCE Academy presented their papers in panels organized along the three OSCE dimensions. The presentations touched upon security in Central Asia and Afghanistan; the role of the OSCE in regional stability and the democratization of Central Asia; human security and labor migration; energy issues and impact of the Eurasian Economic Union and other issues important for the region. Dr. Pal Dunay, Director of the OSCE Academy, Dr. Talant Sultanov, Director of the National Institute for Strategic Studies (NISS) and Mr. Shairbek Juraev, Deputy Director of the OSCE Academy, chaired and moderated the conference panels.



Participants of the Alumni Conference (September 2014).

Junior Public Officers' Programme

In 2014 three Academy alumni successfully completed their internships at the Ministries of Foreign Affairs in Kyrgyzstan and Afghanistan under the OSCE Academy's Junior Public Officers' Programme. Nurbek Bekmurzaev and Emil Ibraev, from Kyrgyzstan and Sakina Qasemi, from Afghanistan have gone through a three-month internship, experiencing and participating in the daily life of public service institutions.

"I have received a tremendous and invaluable experience of working at the main agency of foreign policy of the state. During this internship, I looked at the sphere of multilateral diplomacy with my own eyes and learned internal mechanisms of the MFA and implementation of the state's foreign policy."

EMIL IBRAEV
(JUNIOR PUBLIC OFFICER
OF THE MINISTRY OF FOREIGN
AFFAIRS OF KYRGYZSTAN)

"This Programme gave me the opportunity to understand and practically take part in working procedures and become aware of norms and rules. This knowledge from the Ministry of Foreign Affairs environment and employees has helped me in my decision to be a permanent employee of the Ministry."

SAKINA QASEMI
(JUNIOR PUBLIC OFFICER
OF THE MINISTRY OF FOREIGN
AFFAIRS OF AFGHANISTAN)

The OSCE Academy has agreements with the Ministries of Foreign Affairs of Afghanistan, Kazakhstan, Kyrgyzstan and Tajikistan. The purpose of the Programme is to give the alumni of the Academy valuable work experience in the public service of their home countries.

Alumni Chapters' Meetings

In 2014 the OSCE Academy organized alumni chapter meetings in Dushanbe, Almaty and Astana. To make those meetings useful, each meeting had a special guest speaker who shared views on regional developments, as well as professional experience and growth. Thus, in Dushanbe fifteen graduates of both MA Programmes have met the representatives of the GIZ in Tajikistan – Mr. Jens Elsner, Deputy Country Director, Dr. Igor Eromenko, Senior Economist and Ms Nigina Shukurova, HR Officer. In Almaty eight alumni of the Academy gathered to meet Dr. Rustam Burnashev, Professor at the Kazakh-German University in Almaty. In Astana ten alumni met Mr. Kamen Velichkov, Deputy Head of the EU Delegation to Kazakhstan.



The Academy alumni meeting with the Deputy Head of the EU Delegation in Kazakhstan (May 2014).

PROFESSIONAL TRAINING



Participants of the training on Regulatory Impact Assessment (June 2014).

In 2014 the OSCE Academy continued its activities in providing a set of professional trainings aiming at building-up the knowledge and skills of young professionals of Central Asia in various areas, including development work in conflict sensitive environments, public policy and mass media. A total of 130 persons attended the workshops, with 64 men and 66 women gender ratio.

Thus, in April-May 2014 the Academy conducted two sets of week-long training on public policy (focusing on the topics of regulatory impact assessment and conducting feasibility assessments) in Bishkek and one in Dushanbe, the latter being a product of cooperation with the German Society for International Cooperation (GIZ) office in Dushanbe. These trainings brought together junior and mid-level government officials as well as representatives of non-governmental and inter-governmental organizations.

In June-August 2014 the Academy hosted its annual School of Contemporary Journalism, a 10-week long intensive training for young journalists across the Central Asian states. This training was supported by Finland, and organized together with the Deutsche Welle Akademie, which provided trainers and cooperated in developing the curriculum. The training remains in high demand, with about 5-6 applicants per place.

The course went through a detailed and comprehensive external review that confirmed the importance and relevance of this training for Central Asia (the full text of the report is available on the OSCE Academy's website).

On 24-25 November the OSCE Academy held a two-day workshop on "Manipulation and Media Ethics". This two-day seminar gathered the graduates of previous cohorts of the Central Asian School of Contemporary Journalism as well as other young journalists from the region to study the ways in which media may manipulate or be manipulated, and on the basis of real cases, learn how to best uphold the ethical norms in media reporting.

During the workshop's discussions and practical exercises various controversial issues of journalism were raised. Among them professional ethics and the personal safety of journalists.

In June 2014 the Academy held its other annual workshop, the Certificate programme in Conflict Sensitive Development. This training, generously supported by the Norwegian Institute of International Affairs, aims to provide both theoretical and practical knowledge on conducting development work in the conflict-prone or post-conflict environments, with the elements of early warning, conflict prevention, management, as well as post-conflict reconciliation. In addition to participants from Central Asia and Afghanistan, this workshop also attracted one participant from Mongolia.



Dr. Cordula Reimann, Switzerland. Teaches in the Certificate Programme in Conflict Sensitive Development.

PLATFORM FOR DIALOGUE



Mr Ahmed Rashid speaks on security challenges in Afghanistan (April 2014)

Over the past years the OSCE Academy has developed into an important centre for public discussions and debates on important topics relevant to the OSCE and comprehensive security in Central Asia and Afghanistan. In 2014 the Academy continued to strengthen its “dialogue” component by organizing conferences, talks and seminars.

Conference on the OSCE in Eurasia

In September 2014 the Academy hosted its annual regional security conference. This year the conference underwent some changes in the format, from being a closed-door expert discussion to open, more academic (yet, very much policy-relevant) and paper-based conference. This was to a certain extent influenced by the theme of the conference, “The Helsinki Final Act at 40: Reflections & Prescriptions vis-à-vis the OSCE in Eurasia”, aiming at constructive and critical discussion of the developments in Central Asia and the OSCE’s role in promoting comprehensive security in this region. The papers presented by the conference participants are being processed for publication in an internationally known peer reviewed journal.



Participants of the conference “The Helsinki Final Act at 40: Reflections & Prescriptions vis-à-vis the OSCE in Eurasia” (September 2014).

Public talks

Topic	Speakers
The Eurasian Union for Central Asia: Political and Economic Implications	Dr. Nargis Kasenova of KIMEP (Kazakhstan), Dr. Rick Fawn of the University of St Andrews and Mr. Aziz Soltobaev, co-founder of Svetofor Group, a Bishkek-based online trade company
Energy and Climate Change: Agenda for Central Asia	Mr. Martin Ossewaarde (American University of Central Asia) and Mr. Paata Janelidze, the Sustainable Energy Programme for Central Asia
The West, Afghanistan and Central Asia: Looking Beyond the 2014	Mr. Ahmed Rashid, prominent Pakistani journalist and writer
Human Rights and State Security	Representatives of the Office of Prime Minister of Kyrgyzstan as well as the OHCHR Regional Office for Central Asia and the OSCE Centre in Bishkek
The U.S. and OSCE Security Cooperation in Central Asia	H.E. Pamela Spratlen, U.S. Ambassador to Kyrgyzstan
The Ukraine Crisis and its Repercussions	Dr. Anna Matveeva of the King's College (London) and Professor Graeme P. Herd of Plymouth University

Policy briefs

The OSCE Academy continues offering succinct written analysis on major policy issues in the region through the *Central Asia Policy Briefs* series.

In 2014 the Academy commissioned new set of policy papers, thirteen of which were published by the time of drafting this report:

Policy brief no.14

Geographical Enclaves of the Ferghana Valley: Do Good Fences Make Good Neighbors?

BY RASHID GABDULHAKOV

Policy brief no.15

The June 2010 'Events' Four Years On: Past, Present, Future

BY FRANCO GALDINI

Policy brief no.16

Migrants' Re-entry Bans to the Russian Federation: the Tajik Story

BY KAROLINA KLUCZEWSKA

Policy brief no.17

China as Security Provider in Central Asia Post 2014: a Realistic Perspective?

BY DR FABIO INDEO

Policy brief no.18

Lessons of the OSCE Police Assistance in Central Asia with a Case Study of Kyrgyzstan

BY REINA ARTUR KYZY

Policy brief no.19

The Effects of the Ukraine Crisis on Tajikistan

BY UGULOY MUKHTOROVA

Policy brief no.20

Economic Impact of the Eurasian Economic Union on Central Asia

BY GULAIKHAN KUBAYEVA

Policy brief no.21

Labour Migration from Central Asia to Russia: Economic and Social Impact on the Societies of Kyrgyzstan, Tajikistan, and Uzbekistan

BY IRINA MALYUCHENKO

Policy brief no.22

Afghanistan's Growing Ethnic and Linguistic Divides: Time to Address Them

BY ARWIN RAHI

INSTITUTIONAL PARTNERSHIPS

The OSCE Academy maintained and expanded its network of international institutional partners in variety of areas, including teaching, student research supervision, conferences and joint research endeavors.

The Norwegian Institute of International Affairs (NUPI) and the Geneva Centre for Security Policy (GCSP) stand out as the key partners of the Academy with partnership covering nearly all aspects of activities of the Academy. The NUPI has been providing vital financial support to numerous areas of the Academy's operation, including supporting the Alumni Network, developing research, co-funding faculty, student and staff costs in both MA programmes. The GCSP has continued its provision of scholarship to a selected Academy graduate to study in the Masters in Advanced Studies programme in International and European Security as well as support for the Academy's Annual Regional Security Seminar.

Significant portion of in-class instruction came from the long time institutional partners of the Academy. These include, but not limited to, the OSCE Centre in Bishkek, the OSCE Secretariat and other field missions in Central Asia (modules on the OSCE), the Norwegian Institute of International Affairs (Energy Politics, Nationalism, Integrated Water Management, Environmental Economics), the Geneva Centre for Security Policy (Peace and Security in Central Asia) and the German Society for International Cooperation (Sustainable Development).

The regional network of the OSCE Academy was expanded by the Diplomatic Academy of the Ministry of Foreign Affairs of Kyrgyzstan and the Caucasus International University in Tbilisi. The Kyrgyz Government's National Institute for Strategic Studies has developed into a regular and reliable partner in exchanging speakers for round tables and conferences.



Signing of the Memorandum of Understanding between the OSCE Academy in Bishkek and the Diplomatic Academy of the Ministry of Foreign Affairs of the Kyrgyz Republic.

FINANCIAL REPORT

All the activities and achievements of the OSCE Academy would not be possible without generous and committed support of long-time donors and partners. In terms of funding its activities in 2014, the Academy had particularly benefited from support of Norway (through the Norwegian Institute of International Affairs), Denmark, Finland, the United States of America, Germany and the Geneva Centre for Security Policy. The OSCE Centre in Bishkek continued providing core funding via the Unified Budget. The Government of Kyrgyzstan generously provided the premises of the Academy free of charge.

Expenditure by area of activity, 2014

Area of Activity	EUR
Professional trainings	119 798
Masters programme in Politics & Security	255 495
Masters programme in Economic Governance & Development	202 114
Alumni support	39 344
Dialogue and research	112 840
General support costs	206 347
Total	935 938

Expenditure by source of funding, 2014

Source of Funding	EUR
Unified Budget (OSCE Centre in Bishkek)	175 562
Finland (ExB)	38 015
Germany (ExB)	11 170
USA (ExB)	119 456
Denmark (third-party funding)	77 125
Geneva Centre for Security Policy (third-party funding)	15 920
Norwegian Institute of International Affairs (third-party funding)	498 688
Total	935 938

